1995 Board of Directors

National Chairman
Senator Ray Powers
Colorado

First Vice Chairman
Representative Dale Van V yen
Ohio

Second Vice Chairman
Senator Joseph Manchin, III
West Virginia

Treasurer
Representative Bonnie Sue Cooper
Missouri

Secretary
Senator Brad Gorham
Rhode Island

Immediate Past Chairman
Representative Harold J. Brubaker
North Carolina

Representative Brenda Burns
Arizona

Senator George L. "Doc" Gunther
Connecticut

Representative David Halbrook
Mississippi

Representative Roger Halvorson
Iowa

Representative Bobby Hogue
Arkansas

Representative Perry Hooper, Jr.
Alabama

Senator Owen Johnson
New York

Representative Donna Jones
Idaho

Representative Carolyn Oakley
Oregon

Representative Mike Fadden
Washington

Senator Dick Posthumus
Michigan

Senator William J. Raggio
Nevada

Senator Dean A. Rhoads
Nevada

Assemblyman Robert A. Straniere
New York

Ex-Officio Members
Mr. Allan E. Auger
Coors Brewing Company
Private Enterprise Board Chairman

Samuel A. Brunelli
Executive Director

1995 Private Enterprise Board

Chairman
Mr. Allan E. Auger,
Coors Brewing Company

First Vice Chairman
Ms. Tina A. Walls,
Philip Morris U.S.A.

Second Vice Chairman
Mr. Alan Bronson Smith,
Nationwide Insurance Companies

Secretary
Mr. Edward D. Failor,
Iowans for Tax Relief

Immediate Past Chairman
Mr. Ronald F. Scheberle,
GTE Corporation

Mr. Lawrence Bennett,
Southern Pacific Transportation Corporation

Ms. Jane Cahill,
Cahill, Wolfgang and Associates

Ms. Marie Chelli,
Joseph E. Seagram & Sons, Inc.

Mr. Louie Curto,
Shell Oil Company

Mr. Craig Fitzgerald,
Glaxo, Inc.

Mr. Les Goldberg,
American Express Company

Mr. Charles Hardwick,
Pfizer, Inc.

Mr. Kirk Henry,
Household International, Inc.

Mr. Jeffrey Lane,
Procter & Gamble Company

Ms. Rebecca B. Linn,
Steel Recycling Institute

Mr. Frank S. Messersmith,
Messer, Vickers, Caparello, Madsen, Lewis & Metz

Mr. Gerald J. Mossinghoff,
Pharmaceutical Research & Manufacturers of America

Mr. Roger L. Mozingo,
R.J. Reynolds Tobacco Company

Mr. Pete Poynter,
BellSouth

Mr. Raymond J. Snokhous,
Houston Industries, Inc.

Mr. Daniel J. Zaloudek,
Koch Industries, Inc.

Ex-Officio Members
Senator Ray Powers, Colorado
National Chairman

Mr. Samuel A. Brunelli
Executive Director
### ALEC State Chairs

<table>
<thead>
<tr>
<th>State</th>
<th>Representative</th>
<th>Senator</th>
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<tbody>
<tr>
<td>Alabama</td>
<td>Bobby J. Hamlet</td>
<td>Sen. James F. Cleare</td>
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<td>Alaska</td>
<td>Sara Tindall</td>
<td>Sen. Edgerton</td>
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<td>Arizona</td>
<td>Ben Quay</td>
<td>Sen. Richard Letlow</td>
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<tr>
<td>Arkansas</td>
<td>Marsha Shuler</td>
<td>Sen. Don Hart</td>
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<td>Florida</td>
<td>Sen. Robert W. We Wrestle</td>
<td>Sen. Bruce W. McAllister</td>
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<tr>
<td>Hawaii</td>
<td>Sen. John W. Hegg</td>
<td>Sen. Alan S. Pineau</td>
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<tr>
<td>Iowa</td>
<td>Sen. brown</td>
<td>Sen. Robert J. Young</td>
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<tr>
<td>Kansas</td>
<td>Sen. Mary K. Z彼此</td>
<td>Sen. James A. Wann</td>
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<td>Louisiana</td>
<td>Sen. Tom W. Sisolat</td>
<td>Sen. John R. Landry</td>
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<tr>
<td>Massachusetts</td>
<td>Sen. brown</td>
<td>Sen. James A. Wann</td>
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### ALEC State Private Sector Chairs

<table>
<thead>
<tr>
<th>Name</th>
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<tbody>
<tr>
<td>John D. Crawford, Waste Management of Alabama</td>
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<tr>
<td>Fulton, Thomas, ARCO/TECHCARE</td>
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<tr>
<td>Russell Brown, Silt River Project</td>
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<tr>
<td>Lisa Ried, Alaska Pacific Operators Association</td>
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<td>Michael Wright, Sierra Club</td>
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<td>Mike O'Meara, Syntex Labs</td>
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<td>Allen A. Auger, Coors Brewing Company</td>
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<td>Pam Ianna, Philip Morris U.S.A</td>
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<td>David L. Frey, Texaso, U.S.A</td>
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<td>Sterling T. Vision, Tampa Electric</td>
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<td>Ronald Spencer, United Parcel Service</td>
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<td>George Mason, Pacific Business News</td>
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<td>Jane Teichroetz, ASTON Hotels &amp; Resorts</td>
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<td>Karl Stahl, GTE Northwest</td>
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<td>Walter C. Klein, Jr., Sears Mortgage Corporation</td>
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<td>Bert Jones, S.Burroughs Wellcome Company</td>
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<td>Robert Fowler, Indiana Chamber of Commerce</td>
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<td>Charles Hillman, Sugarman-Bayfield Inc.</td>
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<td>Lester A. Jain, Midwest Power Systems</td>
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<td>Ron Hein, Hein, Ebert, Weir</td>
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<td>Ralph Miller, Freeport/MacMurray, Inc.</td>
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<td>David R. Cloud, DR Cloud &amp; Company</td>
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<td>Roberts E. Dillow, Baltimore Gas &amp; Electric Co.</td>
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<td>August P. Alpig, GEICO</td>
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<td>Norman Saari, Consumer Power Company</td>
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<td>Lilies Williams, Irving Construction</td>
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<td>Roy Carel, Glaxo, Inc</td>
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<td>Gary Wilk, Montana Power</td>
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<td>Larry Bennett, Southern Pacific Transportation Co.</td>
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<td>Samuel P. McMullen, McMullen Strategic Group</td>
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<td>Peter Wells, Healthsource</td>
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<td>Joseph Gonzales, NJ Business &amp; Industry Association</td>
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<td>Jen P. Spinanger, New Jersey Bell</td>
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<td>Robert Luna, Glaxo, Inc</td>
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<td>Steve Wolfgram, Cahill, Wolfgram &amp; Associates</td>
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<td>John Bowdish, Burroughs Wellcome Company</td>
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<td>Marion Saut, Glaxo, Inc</td>
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<td>Dennis Byrd, Montana-Dakota Utilities</td>
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<td>Marvin A. Kumpeitz, US West</td>
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<td>Scott Fisher, Philip Morris</td>
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<td>Michael G. McLean, Oxy USA Inc</td>
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<td>Leo J. Haskell, Parke-Davis</td>
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<td>Jim Gardner, Gardner &amp; Cowen</td>
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<td>Frank W. Dillow, GTE Telephone Operators</td>
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<td>Joseph Berlin, Pennsylvania Telephone Company</td>
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<tr>
<td>Thomas J. Usiadek, United Telephone Co.</td>
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<tr>
<td>Dan E. Jones, Laidlow Environmental Services</td>
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<tr>
<td>Pat Mckee, United Parcel Service</td>
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<td>Womick G. Robinson, South Central Bell Telephone Co.</td>
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<td>Ray Swedge, Houston Industries</td>
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<td>Dennis R. Wood, US West</td>
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<td>Frederick N. God, NRBV Inc</td>
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<tr>
<td>Jay S. Foltz, Philip Morris USA</td>
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<td>Greg Schaffler, Thunder Basin Coal Company</td>
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## ALEC Task Force Chairs

<table>
<thead>
<tr>
<th>Legislative Chair</th>
<th>Private Sector Chair</th>
</tr>
</thead>
</table>
| **Agriculture Task Force**  
Senator Don Aman, Colorado |  
Mr. Michael O’Brien, National Association of Home Builders |
| **Business and Labor Task Force**  
Representative Gary Daniels, New Hampshire |  
Mr. Victor Schwartz, Esq., Crowell & Morning |
| **Civil Justice Task Force**  
Senator John Greene, Arizona |  
Dr. Lois Gerber, National Independent Private Schools Association |
| **Competitiveness Task Force**  
Assemblyman Robert Straniere, New York |  |
| **Criminal Justice Task Force**  
Representative Jerry Alwin, New Mexico |  
Mr. Gary Barrett, National Association of Bail Insurance Companies |
| **Education Task Force**  
Representative Theresa Esposito, North Carolina |  
Vice Chair: Ms. Vicki Jones, Mobil Corp. |
| **Empowerment Task Force**  
Senator Stephen Martin, Virginia |  
Mr. Spencer Hathaway, Syntex Labs |
| **Energy, Environment, and Natural Resources Task Force**  
Representative Warren Chisum, Texas  
Vice Chair: Senator Mike Gunn, Mississippi |  
Mr. Alan Bronson Smith, Nationwide |
| **Health Care Task Force**  
Representative Karen Steele, Vermont |  |
| **Insurance Task Force**  
Representative David Owen, Colorado  
Vice Chair: Representative Kim Brimer, Texas |  
Mr. Kirk Henry, Household International |
| **Real Estate, Banking and Financial Services Task Force**  
Assemblywoman Kathy Augustine, Nevada  
Vice Chair: Senator Billy Hewes, Mississippi |  
Mr. Derek Crawford, Philip Morris, Inc. |
| **Tax and Fiscal Policy Task Force**  
Representative Tony Grampas, Colorado |  
Mr. Bob Robinson, GTE |
| **Telecommunications**  
Representative Philip Hoffman, Michigan  
Vice Chair: Senator Pud Graham, Mississippi |  |
| **Trade, Travel, and Tourism Task Force**  
Representative Jack Regan, Nevada  
Vice Chair: Representative Richard Morgan, North Carolina |  
Ms. Kymberly Messersmith, American Express Company |
| **Transportation Task Force**  
Representative Cal Skinner, Illinois |  
Mr. Chuck Beck, Ryder Systems, Inc. |
ALEC National Staff

Samuel A. Brunelli
Executive Director

ADMINISTRATION
Robert W. Bennett
Chief of Staff & White House Liaison
A. Linning Burnet
Director of Programs
Beverlee A. Lee
Director of Finance
Denise Winston
Office Manager
John Carlisle
Special Assistant to the Executive Director
Sarah Lawrence
Administrative Assistant

STATE DEVELOPMENT
Brad Boutilier
Director of State Development
Jeff Howell
Assistant Director of Membership Services

DEVELOPMENT
Matthew Bordonaro
Director of Development
Roop Mohan
Director of Project Development
Larry Bailey
Director of Corporate Correspondence

PUBLIC AFFAIRS
Noel R. Card
Director of Public Affairs
Jennifer Lester
Public Affairs Assistant
Angela Armstrong
Intern
Michael Hostra
Intern

MEETINGS & CONVENTIONS
Robert W. Bennett
Director of Meetings & Conventions
Jeff Howell
Assistant Director of Meetings & Conventions
Jennifer Whitfield
Meetings & Conventions Coordinator

ALEC FOUNDATION
William Myers
Vice President for Research and Planning
Garland McCoy
Vice President for Development
Dennis Bartlett
Senior Project Manager

POLICY STAFF
Wendell Cox
Director of State Legislation and Policy

Tim Beauchemin
Senior Legislative Director
  ▪ State Sovereignty
Shari Owen
Task Force Director for the
  ▪ Criminal Justice Task Force
  ▪ Empowerment, Opportunity
  and Urban Poverty Task Force
Kimberly Roberts
Task Force Director for the
  ▪ Insurance Task Force
  ▪ Telecommunications Task Force
Molly Bordonaro
Senior Legislative Director
  ▪ State Sovereignty
Katherine Epler
Task Force Director for the
  ▪ Health Care Task Force
  ▪ Real Estate and Banking Task Force
Tim Morrison
Task Force Director for the
  ▪ Business and Labor Task Force
  ▪ Civil Justice Task Force
  ▪ Education Task Force
Jose Lebera
Legislative Assistant

Tracey Pribble
Senior Legislative Director
  ▪ State Sovereignty (Team Leader)
Ian Calkins
Task Force Director for the
  ▪ Competitiveness Task Force
  ▪ Tax and Fiscal Policy Task Force
  ▪ Trade, Travel & Tourism Task Force
Michael Sparks
Task Force Director for the
  ▪ Agriculture Task Force
  ▪ Energy, Environment & Natural Resources Task Force
  ▪ Transportation Task Force
Jean Hudson
Legislative Assistant

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The American Legislative Exchange Council (ALEC) was founded by a small group of Democratic and Republican state legislators who shared a common commitment to the Jeffersonian principles of free markets, limited government and individual liberty. Today, ALEC has grown to become the nation’s largest bipartisan, individual membership organization of state legislators, with 2,600 members throughout the 50 states, Puerto Rico and Guam. Nearly one-third of ALEC’s members hold leadership positions in their legislatures.

ALEC brings the states and the nation together through conferences, seminars, publications, and its 15 National Legislative Task Forces. Each provides a unique vehicle for legislators to communicate across state lines, share experiences and ideas, and work in unison with the private sector members to create effective public policies.

ALEC’s goal is to ensure that our legislative members are fully armed with the information, research and ideas they need to win in the legislative arena. ALEC publications keep members up-to-date on emerging trends and provide in-depth analysis of issues at the state level. ALEC conferences and meetings promote colleague to colleague communication by linking like-minded legislators together. ALEC Legislative Task Forces provide a forum in which legislators and private sector members discuss issues, develop policies and write model legislation.

Unlike other state legislative organizations, ALEC’s credo is that business should be an ally, not an adversary, of state legislators. ALEC provides the private sector with an unparalleled opportunity to have their voices heard, their perspectives appreciated and their interests put before the pro-free enterprise state legislators of ALEC. Through ALEC, legislators and the private sector work in a dynamic partnership to develop public policies that harness the immense power of free markets and free enterprise to encourage economic growth, increase the nation’s competitiveness, and improve the quality of life for all.